

kanamoto



Fiscal Year Ending October 31, 2025
Second Quarter Operating Results
Briefing Materials

Stock Code: 9678

(Tokyo Stock Exchange, Prime Market
Sapporo Securities Exchange)

June, 2025

Content

01

Consolidated Second Quarter
Operating Results for the Fiscal
Year Ending October 31, 2025

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Projected Consolidated Operating
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Revision of Projected Full-Year Operating Results for the Fiscal Year Ending October 31, 2025

►Revised projected figures for consolidated operating results for the six-month period of the fiscal year ending October 31, 2025 (November 1, 2024 - April 30, 2025)

(Millions of yen)

	Net Sales	Operating Profit	Ordinary profit	Profit Attributable to Owners of Parent	EPS
Prior projection	102,500	6,600	6,600	3,900	¥111.19
Revised projection	105,000	8,500	8,500	5,100	¥145.46
Increase/decrease	2,500	1,900	1,900	1,200	—
Percent change	2.4%	28.8%	28.8%	30.8%	—

►Revised projected figures for full-year consolidated operating results for the fiscal year ending October 31, 2025 (November 1, 2024 - October 31, 2025)

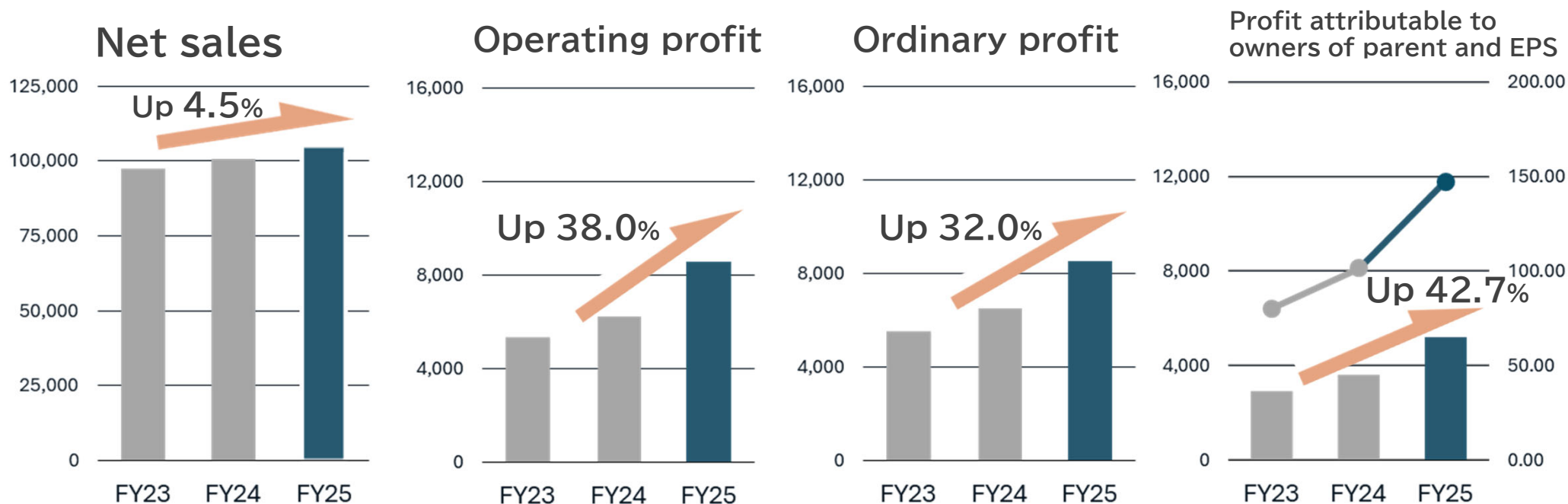
(Millions of yen)

	Net Sales	Operating Profit	Ordinary profit	Profit Attributable to Owners of Parent	EPS
Prior projection	211,100	15,100	15,300	9,300	¥265.94
Revised projection	212,500	17,100	17,300	10,500	¥300.49
Increase/decrease	1,400	2,000	2,000	1,200	—
Percent change	0.7%	13.2%	13.1%	12.9%	—

Consolidated Second Quarter Operating Results for the Fiscal Year Ending October 31, 2025

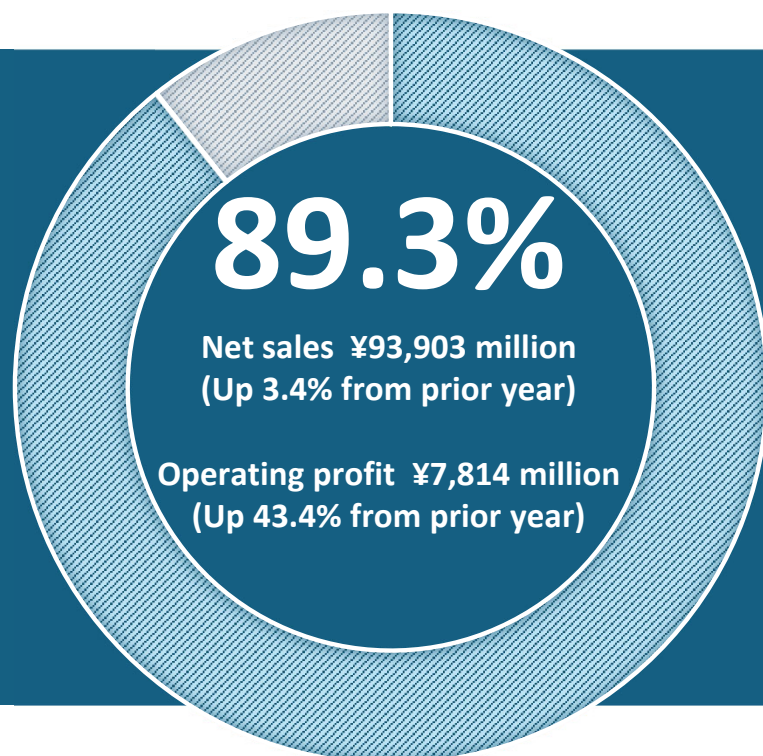
(Millions of yen)

	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent	EPS
Consolidated second quarter operating results for fiscal year ending October 31, 2025	105,163	8,541	8,521	5,171	¥147.49
% change from prior year	4.5%	38.0%	32.0%	42.7%	—
Consolidated second quarter operating results for fiscal year ending October 31, 2024	100,681	6,188	6,456	3,623	¥101.50
% change from prior year	3.5%	16.2%	17.6%	23.9%	—
Consolidated second quarter operating results for fiscal year ended October 31, 2023	97,268	5,327	5,488	2,924	¥80.23



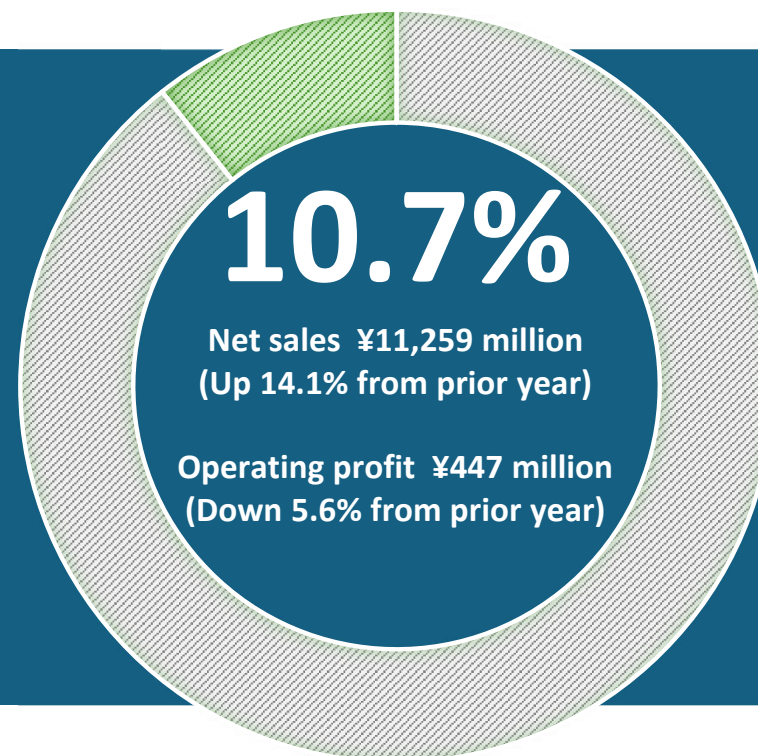
Consolidated Second Quarter Results by Segment

Construction Equipment Rental Business



Other Businesses

(Steel Product Sales Business, Information Products Rental Business, Welfare-related Business, etc.)



Net sales : ¥105,163 million (Up 4.5% from prior year)

Operating profit : ¥8,541 million (Up 38.0% from prior year)

Construction Equipment Rental Business Situation by Region

Changes in Consolidated Net Sales

% change from prior year

Hokkaido Region	Up 9.4%
Tohoku Region	Down 4.6%
Kanto & Koshinetsu Region	Up 2.2%
West Japan Region	Up 14.5%
Kyushu & Okinawa Region	Up 5.1%

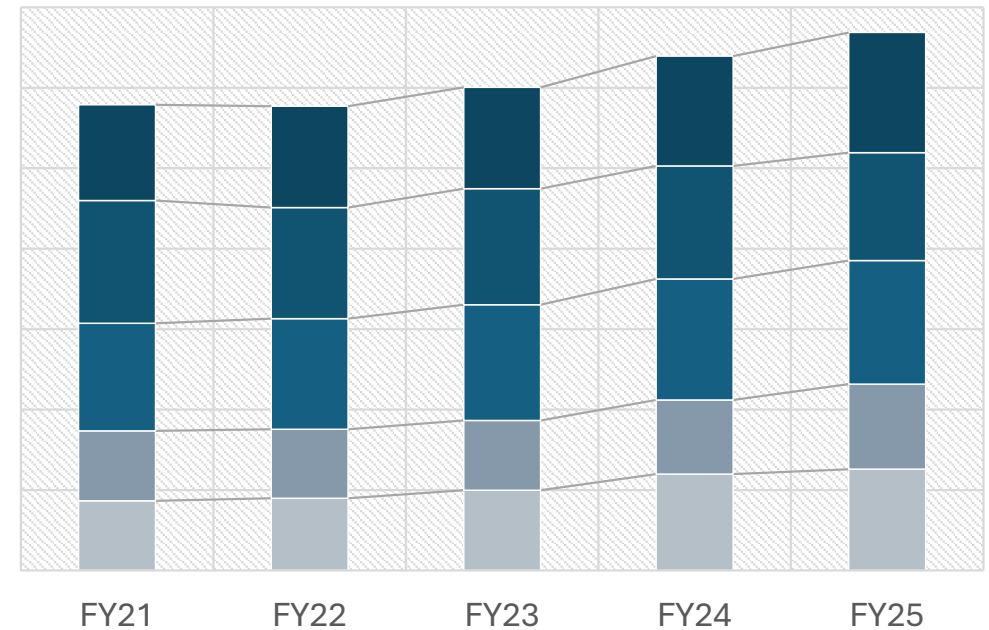
Consolidated total net sales of construction equipment rentals **Up 4.8%**

Sales Ratio

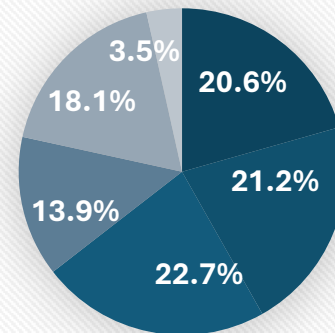
	FY2024_2Q	FY2025_2Q
Hokkaido Region	20.6%	21.5%
Tohoku Region	21.2%	19.3%
Kanto & Koshinetsu Region	22.7%	22.1%
West Japan Region	13.9%	15.2%
Kyushu & Okinawa Region	18.1%	18.1%
Overseas	3.5%	3.7%

Consolidated results for FY2025 2Q

■ Hokkaido Region
 ■ Tohoku Region
 ■ Kanto & Koshinetsu Region
 ■ West Japan Region
 ■ Kyushu & Okinawa Region

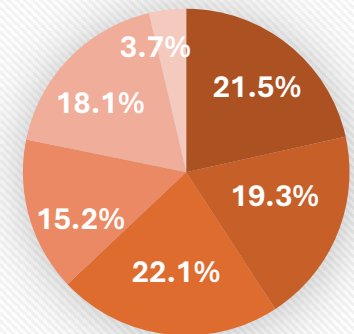


FY2024_2Q



■ Hokkaido Region
■ Tohoku Region
■ Kanto & Koshinetsu Region
■ West Japan Region
■ Kyushu & Okinawa Region
■ Overseas

FY2025_2Q



■ Hokkaido Region
■ Tohoku Region
■ Kanto & Koshinetsu Region
■ West Japan Region
■ Kyushu & Okinawa Region
■ Overseas

Assets Balance Sheet

(Millions of yen)

	FY2024_4Q	FY2025_2Q	Change
Assets			
Current assets	126,675	121,106	-5,569
Cash and deposits	51,104	56,735	5,630
Notes and accounts receivable - trade, and contract assets	43,478	35,293	-8,184
Electronically recorded monetary claims – operating	10,562	8,138	-2,424
Other current assets	21,531	20,939	-591
Non-current assets	196,177	193,232	-2,944
Property, plant and equipment	175,070	171,949	-3,121
Rental equipment	322,689	325,417	2,728
Accumulated depreciation	-211,172	-217,922	-6,750
Rental equipment, net	111,516	107,494	-4,022
Other property, plant and equipment	63,554	64,455	901
Intangible assets	4,833	4,333	-500
Investments and other assets	16,272	16,949	676
Total assets	322,853	314,339	-8,514

Liabilities and Net Assets

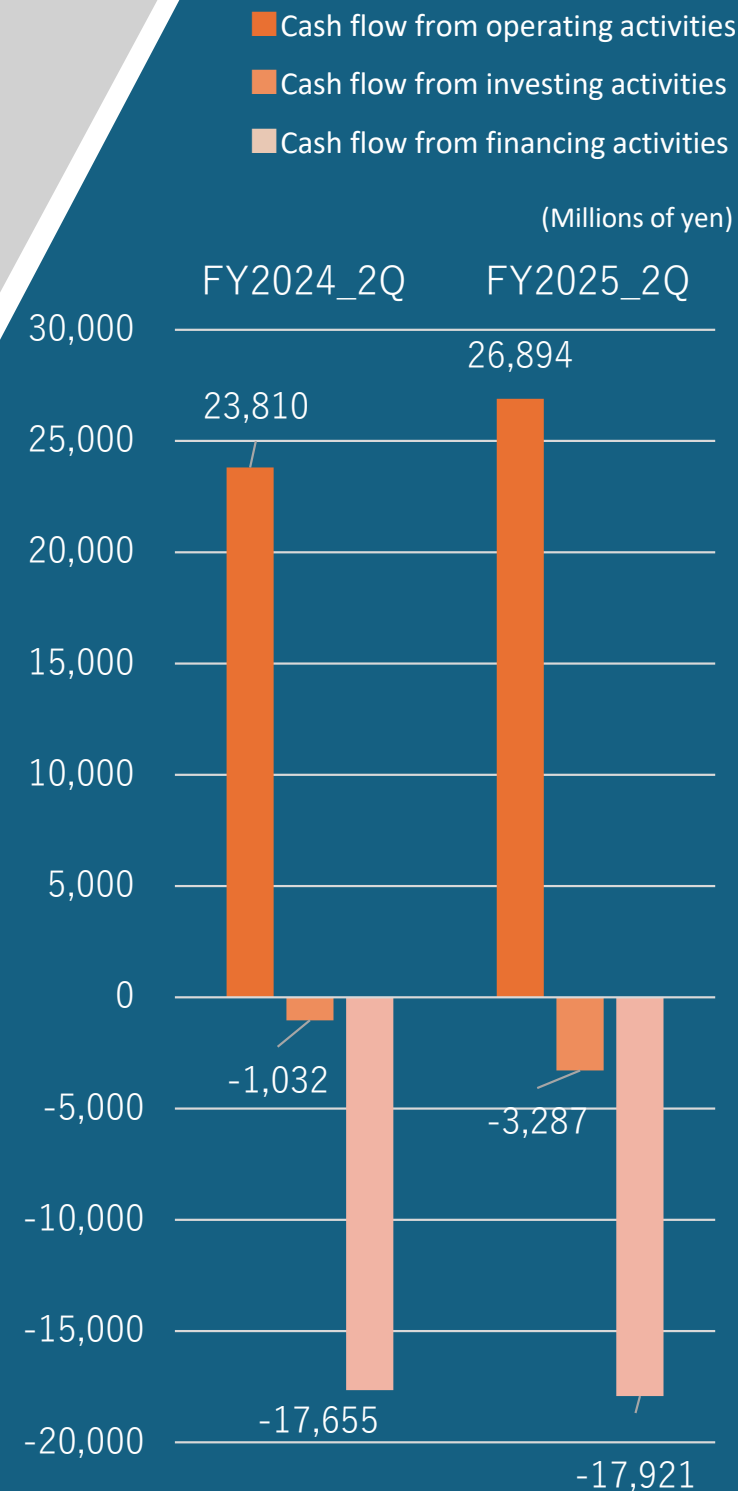
(Millions of yen)

	FY2024_4Q	FY2025_2Q	Change
Liabilities			
Current liabilities	92,817	85,814	-7,003
Notes and accounts payable - trade	25,754	13,519	-12,235
Electronically recorded obligations - operating	7,973	15,467	7,493
Other current liabilities	59,089	56,827	-2,261
Non-current liabilities	80,322	77,238	-3,083
Long-term borrowings	32,402	32,426	24
Long-term accounts payable - other	41,088	38,024	-3,063
Other non-current liabilities	6,832	6,787	-44
Total liabilities	173,140	163,052	-10,087
Net assets			
Total shareholders' equity	133,883	135,536	1,653
Accumulated other comprehensive income	6,125	5,643	-482
Non-controlling interests	9,705	10,107	402
Total net assets	149,713	151,286	1,573
Total liabilities and net assets	322,853	314,339	-8,514

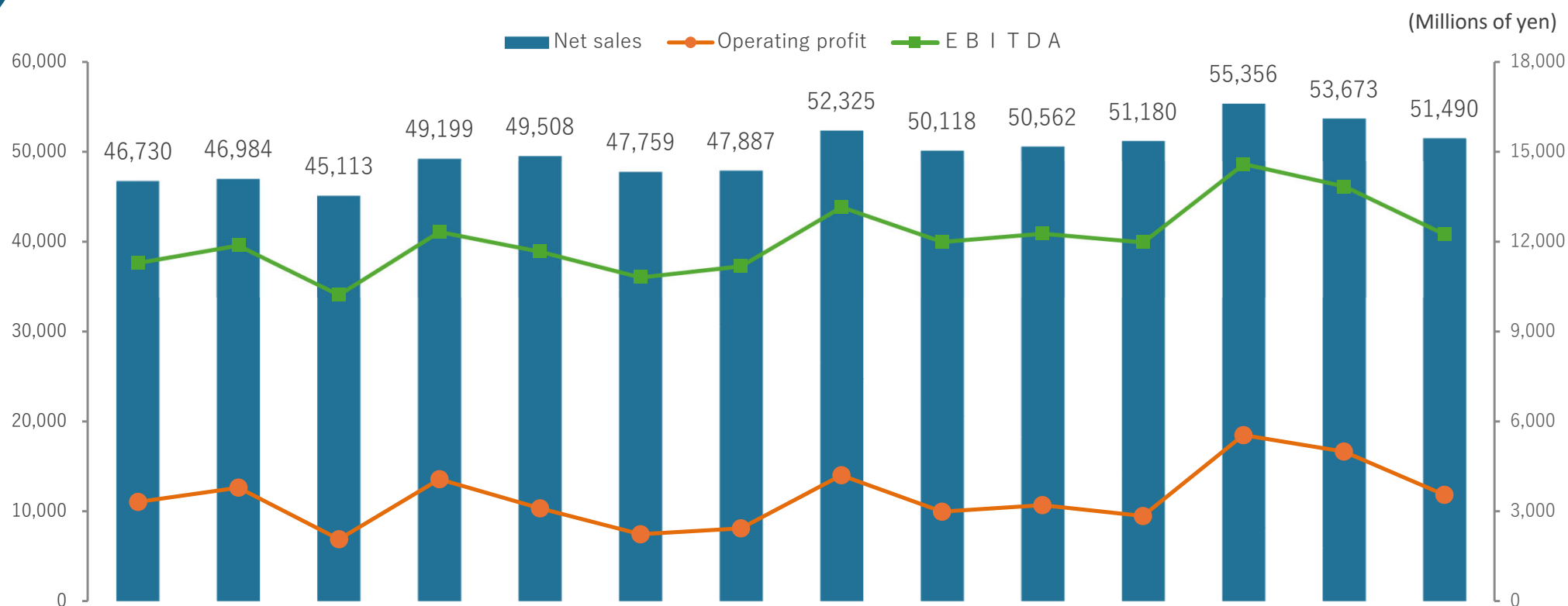
Cash Flows

	FY2024_2Q	FY2025_2Q	Change
Cash flow from operating activities	23,810	26,894	3,084
Cash flow from investing activities	-1,032	-3,287	-2,254
Cash flow from financing activities	-17,655	-17,921	-265
Net increase (decrease) in cash and cash equivalents	5,172	5,630	457
Cash and cash equivalents at beginning of period	45,093	50,586	5,493
Cash and cash equivalents at end of period	50,266	56,217	5,951

Cash and cash equivalents were 56,217 million yen, an increase of 5,630 million yen compared to the previous consolidated fiscal year.



Changes in Quarterly Financial Results



	FY2022				FY2023				FY2024				FY2025	
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q
Net sales	46,730	46,984	45,113	49,199	49,508	47,759	47,887	52,325	50,118	50,562	51,180	55,356	53,673	51,490
Operating profit	3,311	3,786	2,064	4,067	3,096	2,231	2,427	4,202	2,985	3,202	2,840	5,540	4,993	3,548
Depreciation	7,990	8,094	8,176	8,266	8,581	8,592	8,764	8,952	9,016	9,073	9,145	9,040	8,850	8,697
E B I T D A	11,302	11,881	10,241	12,333	11,678	10,824	11,192	13,155	12,002	12,276	11,986	14,580	13,843	12,245

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Projected Consolidated Operating
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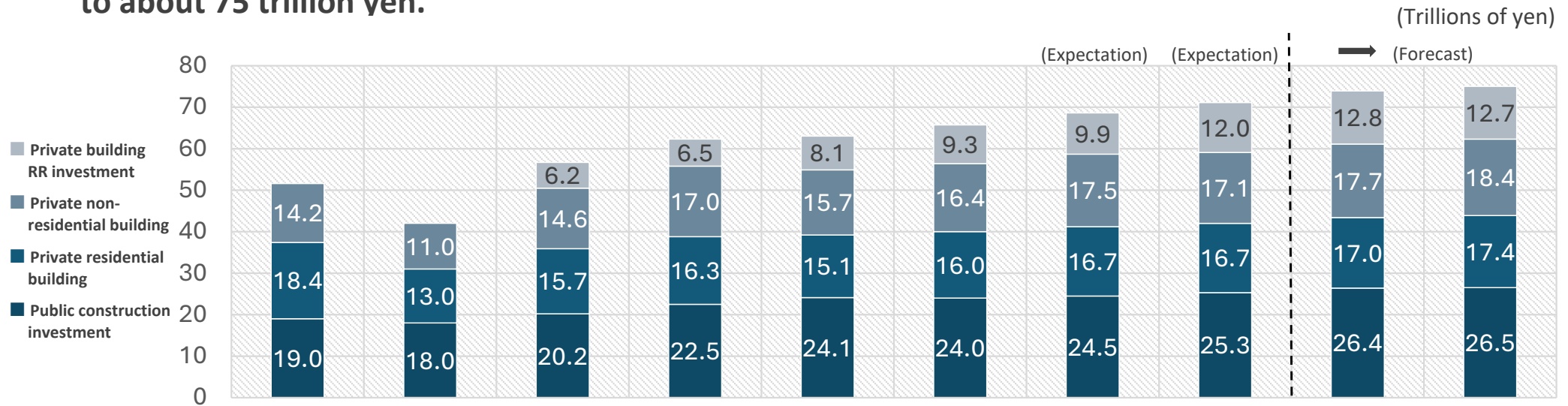
Future Expansion: Progress 65



Change in Construction Investment in Japan

Gradual increase in investment after hitting bottom at approximately 42 trillion yen in FY2010.

Overall construction investment in FY2025 is expected to increase slightly from the previous year to about 75 trillion yen.



Fiscal year	2005	2010	2015	2019	2020	2021	2022 (Estim.)	2023 (Estim.)	2024 (F'cast.)	2025 (F'cast.)
Total construction	51.6	41.9	56.6	62.3	63.0	65.7	68.5	71.1	74.0	74.9
Change from prior fiscal year	(-2.4%)	(-2.4%)	(19.3%)	(0.8%)	(1.0%)	(4.3%)	(4.3%)	(3.7%)	(4.0%)	(1.3%)
Public construction	19.0	18.0	20.2	22.5	24.1	24.0	24.5	25.3	26.4	26.5
Change from prior fiscal year	(-8.9%)	(0.3%)	(8.6%)	(4.1%)	(7.1%)	(-0.2%)	(1.9%)	(3.2%)	(4.6%)	(0.0%)
Private residential building	18.4	13.0	15.7	16.3	15.1	16.0	16.7	16.7	17.0	17.4
Change from prior fiscal year	(0.3%)	(1.1%)	(5.5%)	(-2.5%)	(-7.7%)	(6.4%)	(4.3%)	(-0.2%)	(1.6%)	(2.7%)
Private non-residential building	14.2	11.0	14.6	17.0	15.7	16.4	17.5	17.1	17.7	18.4
Change from prior fiscal year	(4.0%)	(-10.0%)	(3.9%)	(0.4%)	(-7.8%)	(4.2%)	(6.6%)	(-2.1%)	(3.6%)	(3.7%)
Private building RR investment	—	—	6.2	6.5	8.1	9.3	9.9	12.0	12.8	12.7
Change from prior fiscal year	—	—	—	(-0.5%)	(25.1%)	(13.9%)	(6.7%)	(22.0%)	(6.6%)	(-1.1%)
Substantive construction investment	57.5	44.9	56.6	57.7	58.3	58.1	57.0	57.6	57.6	57.1
Change from prior fiscal year	(-3.4%)	(-2.6%)	(19.0%)	(-1.5%)	(1.1%)	(-0.5%)	(-1.8%)	(1.1%)	(-0.1%)	(-0.9%)

Source: Prepared based on the Construction Economy Model Forecast of Construction Investment (April 2025) published by the Research Institute of Construction and Economy (RICE)

Corporate Service Price Index (Construction Equipment Rental)

The construction equipment rental index shows an upward trend from 2024.

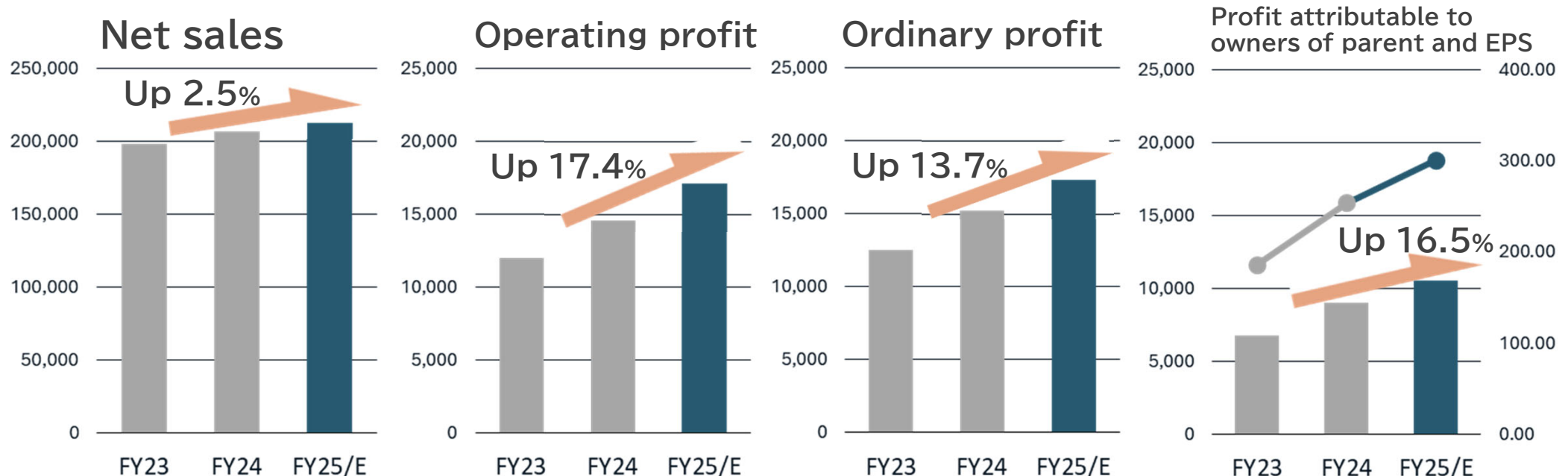


Source: Bank of Japan Corporate Service Price Index (CSPI) on the 2020 Year Base (Construction Equipment Rental)

Projected Consolidated Operating Results for the Fiscal Year Ending October 31, 2025

(Millions of yen)

	Net sales	Operating profit	Ordinary profit	Profit attributable to owners of parent	EPS
Projected consolidated results for the fiscal year ending October 31, 2025	212,500	17,100	17,300	10,500	¥300.49
% change from prior year	2.5%	17.4%	13.7%	16.5%	—
Consolidated results for fiscal year ended October 31, 2024	207,218	14,569	15,218	9,013	¥253.72
% change from prior year	4.9%	21.8%	21.9%	34.1%	—
Consolidated results for fiscal year ended October 31, 2023	197,481	11,958	12,488	6,721	¥185.40



*At a meeting of the Board of Directors held on December 6, 2024, the Company resolved to acquire its own shares, and the "Earnings per Share" in the projected consolidated operating results for the fiscal year ending October 31, 2025 takes into account the impact of this acquisition of own shares.

*Jun 2, 2025 /Notification Concerning Revision of Projected Full-Year Operating Results for the Fiscal Year Ending October 31, 2025/

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Priority Measures



The New Medium-term Management Plan Progress 65

—Toward Achieving Both Growth and Efficiency

1. Growth strategies and improvement of capital efficiency

- Strengthening the two initiatives for the construction equipment rental business
- Pursuing efficient use of management resources
- Promoting M&As concerning the construction equipment rental business and associated businesses
- Growing the overseas business

2. Enhancement of DX strategies

- Utilization of BIM/CIM, ICT
- Development of new products and new materials
- Operation improvement → Business reform → Business transformation
- Visualization and improved organizational structure of maintenance services

3. Sustainability initiatives

- Human rights policy
- Enhancement of investment in human capital
- Promotion of TCFD and environmental measures
- ESG

Consolidated Numerical Targets

(Millions of yen)

	FY2024	FY2025/E		FY2029/E
Net sales	207,218	212,500		235,400
Operating profit	14,569	17,100		21,000
Operating profit margin	7.0%	8.0%	»»»	8.9%
Ordinary profit	15,218	17,300	»»»	21,100
Profit attributable to owners of parent	9,013	10,500		13,400
Net assets	149,713	—		181,200
Total assets	322,853	—		396,000

Positioning of the Medium-term Management Plan

Creative 60
(2020-2024)



Progress 65
(2025-2029)



2019

2024

2029

2030

**Aiming to achieve our targets
by FY2029**

While aiming to build a foundation for sustainable growth,
we will contribute to the realization of a sustainable society
as a good corporate citizen that coexists with society.

2030 Vision

Numerical Targets

Net sales
(Consolidated) **¥225 billion**

Operating profit
(Consolidated) **¥20 billion**

R O E Over **8%**

Total return ratio Over **50%**

Projects Primarily Driving Business Expansion throughout Japan

Data Centers



EV Battery Plants



Constructions of Semiconductor Plants



Hokkaido Shinkansen



Hokuriku Shinkansen



Linear Chuo Shinkansen



2025 Osaka Expo / Osaka IR



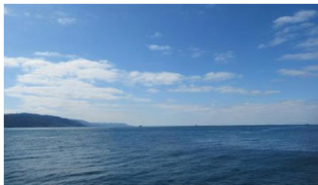
Large-scale Refurbishments of Three NEXCO Companies



Airport and port redevelopment work



Constructions of Self-Defense Forces



Wind Power Generation



Geothermal Power Generation



Solar Power Generation



Power Transmission Networks



Updates :

Rolling Out New Services That Utilize Digital Transformations

Launch of a construction machinery rental service via the monotaro.com site

Users who are registered on the monotaro.com e-commerce site can utilize the service without additional contract procedures. Specialist staff help to make providing the optimal machinery as smooth as possible, from offering support for product selection to holding individual discussions with customers regarding dates and places for delivery.

Launch of the Quick Order Rental online rental service

This online service allows users to easily search for products and makes ordering rentals even smoother, manage the operations of machinery they are already hiring, and ensure efficient worksite operations at any time day or night. The service also includes an online chat function, for a platform that provides swift responses to various inquiries or consultations.

■ Service features:

- Users can access the service via smartphone or computer 24 hours a day. Return or maintenance requests are simple.
- Comes with AI-powered recommendations during product searches. The chat function enables consultations.
- Information such as order history, delivery status, or shipping dates or times can be viewed at any time. Reorders are also easy.
- On the operation management screen, users can understand the number and types of equipment at their worksites in real time.
- QR code scanning function also allows pre-work checks and user history management.



Measures to Implement Management That Is Conscious of Cost of Capital and Share Price

Initiatives

1. Increasing profitability

2. Strengthening the policy for shareholder returns

3. Continuing to carry out proactive IR activities

1. Increasing profitability

(1) Improving the utilization rate of rental assets

- Reviewing capital investment
- Promoting longer service lives through maintenance
- Ensuring assets are in the right place

(2) Implementing consolidation, closing or merging of business offices

▼ FY2025_2Q consolidated results

	Closed	Consolidated	Opened
FY2024	17 sites	2 sites	7 new sites
FY2025_2Q	5 sites	1 sites	8 new sites

(3) Adjustment of rental unit prices to appropriate prices

Due to the effects of the rising costs involved in purchasing stock and other factors, since April 2023 we have been notifying our intention to adjust rental unit prices and then moving forward with price rises.



2. Strengthening the policy for shareholder returns

Distribution of earnings to shareholders is a key management issue. The dividend policy of Kanamoto is to provide shareholders with a consistent and stable dividend regardless of the business environment. Furthermore, the Company aims to pay progressive dividends that include profit distribution in line with earnings performance.

Total return ratio over **50%**

3. Continuing to carry out proactive IR activities

Through two-way communication with shareholders and investors, the company strives to ensure that information concerning our management condition and operating policies is conveyed accurately and in a timely manner, and that corporate value is maximized.

▼ Status of dialogue with shareholders

IR activities		No. of participants		
		FY2022	FY2023	FY2024
Financial results briefings	Full-year	35	34	41
	Interim	31	28	51
IR meetings (total)		99	104	213

Investment Strategy: Cash Allocation

(Cumulative results for the five years FY2025–2029)



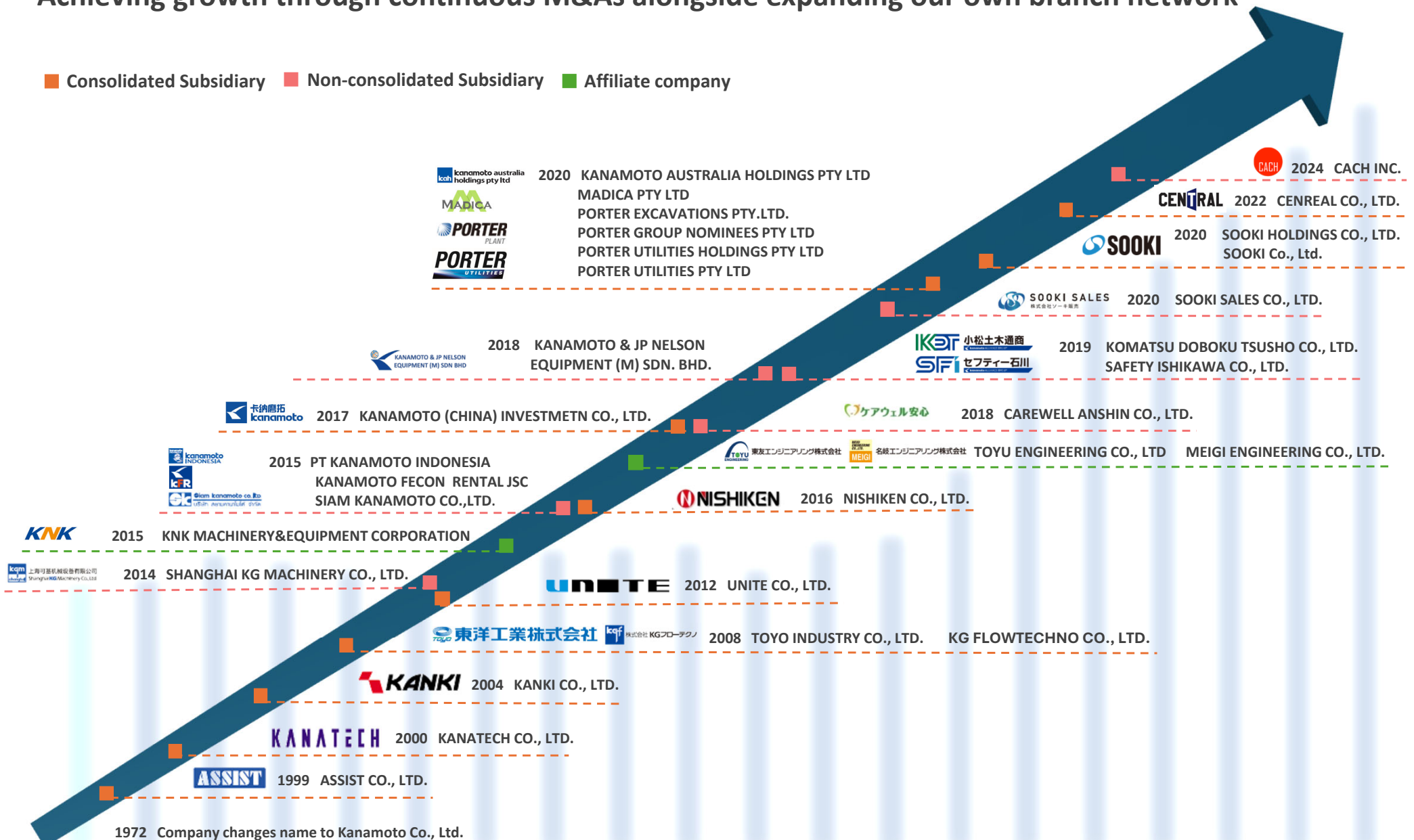
(Millions of yen)

	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025/E		FY2029/E
Operating profit	17,842	14,250	14,624	13,229	11,958	14,569	17,100		21,000
Depreciation	27,705	29,073	31,712	32,528	34,891	36,275	35,400		36,300
EBITDA	45,547	43,324	46,336	45,758	46,849	50,844	52,500	➡➡➡	57,400
Property, plant and equipment equivalents	10,775	10,461	10,694	10,483	11,044	10,869	11,800		13,400
EBITDA ⁺	56,322	53,785	57,030	56,241	57,894	61,714	64,300		70,800
Property, plant and equipment investment	52,093	51,567	37,266	42,786	52,161	48,535	47,700		47,500
Free cash flow	4,229	2,218	19,764	13,454	5,732	13,179	16,600		23,200

History of M&As

Achieving growth through continuous M&As alongside expanding our own branch network

■ Consolidated Subsidiary
 ■ Non-consolidated Subsidiary
 ■ Affiliate company



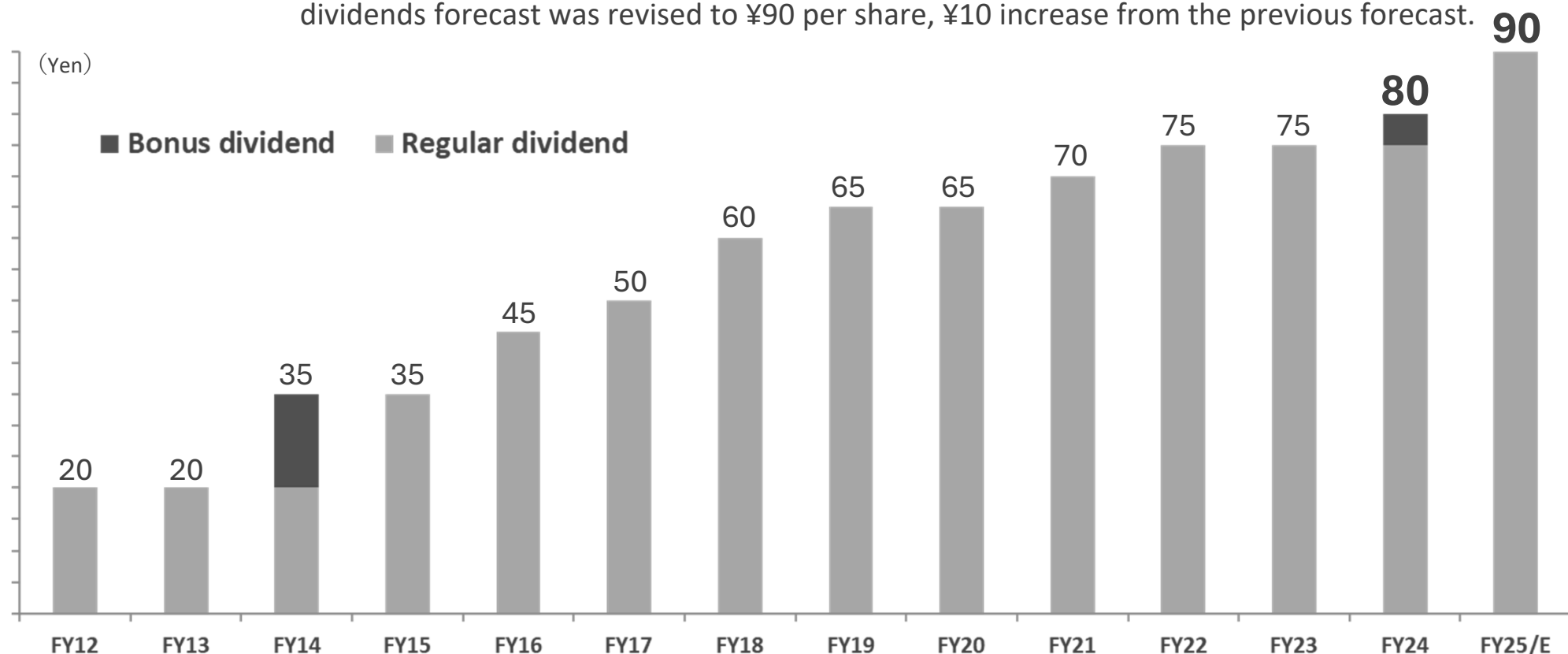
Shareholder Return Policy

We aim for a total payout ratio of more than 50% and to this end we flexibly acquire treasury shares. By maintaining stable dividends at the same time as achieving sustainable profit growth, we aim for progressive dividends with rising payouts.

Dividend Policy

FYE October 31, 2024 : As a special dividend to celebrate our 60th anniversary, we increased the year-end dividend by ¥5 for an annual dividend of ¥80 (interim dividend ¥35)

FYE October 31, 2025 : The interim dividends were revised to ¥45 per share, an increase of ¥5 from the previously forecasted ¥40 per share. Additionally, the year-end dividend forecast was revised to ¥45 per share, an increase of ¥5 from the previously forecasted ¥40 per share. As a result, the annual dividends forecast was revised to ¥90 per share, ¥10 increase from the previous forecast.





Contact

Kanamoto Public Relations Office

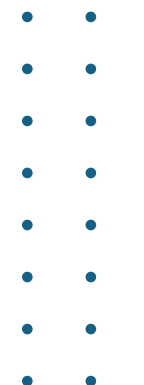
1-19, Odori Higashi 3-chome, Chuo-ku, Sapporo,
Hokkaido 060-0041 Japan

Tel: +81-11-209-1631

(8:30 a.m. to 5:00 p.m. except on weekends and holidays)

Company website: <https://www.kanamoto.co.jp/en/>

IR Information: <https://www.kanamoto.ne.jp/en/>



[Disclaimer]


Certain information other than historical facts set forth in this briefing and the briefing materials contain forward-looking information.

These forward-looking statements are determined based on currently available information and include elements which may differ substantially from original forecasts.

Therefore, we ask that you refrain from fully relying on these forecasts.

Please be aware actual performance, etc., may differ from these forecasts due to changes in a variety of circumstances.

Reference: Company Profile (As of October 31, 2024)

Company Name	Listing Exchanges
Kanamoto Co., Ltd.	Tokyo Stock Exchange, Prime Market Sapporo Securities Exchange
Head Office	Stock Code
1-19, Odori Higashi 3-chome, Chuo-ku, Sapporo, Hokkaido 060-0041 Japan	9678
Business Coordination Headquarters	Number of Shares Issued
1-7-7, Shiba Daimon, Minato-ku, Tokyo 105-0012 Japan	38,742 thousand
Established	Consolidated Net Sales
October 28, 1964	¥207,218 million (Fiscal year ended October 31, 2024)
Capitalization	Number of Consolidated Employees
¥17,829 million (Paid-in capital)	3,892 (As of October 31, 2024) (Excluding directors and temporary or part-time workers)
	Principal Businesses
	Rental of construction equipment Sale of steel products Rental of engineering workstations and computer peripherals



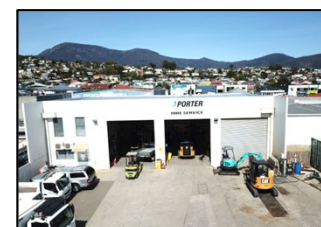
Head Office



Business Coordination
Headquarters

Reference: Our History

<i>October 1964</i>	Kanamoto Shoten Co., Ltd. established (Reorganization in Muroran, Hokkaido)
<i>December 1972</i>	Company name changed to Kanamoto Co., Ltd.
<i>November 1985</i>	Completed online computer system network linking all branches
<i>June 1991</i>	Listed stock on the Sapporo Securities Exchange
<i>March 1996</i>	Listed stock on the Second Section of the Tokyo Stock Exchange
<i>June 1996</i>	Relocated head office functions to Sapporo, Chuo-ku
<i>April 1998</i>	Stock elevated to the First Section of the Tokyo Stock Exchange
<i>October 2006</i>	Established subsidiary in Shanghai, China and began expansion outside of Japan
<i>June 2012</i>	Converted Unite Co., Ltd. into a subsidiary (Tokyo)
<i>January 2014</i>	Changed stock trading unit size from 1,000 shares to 100 shares
<i>January 2015</i>	Expanded operations into Indonesia, Vietnam, Thailand, and the Philippines
<i>March 2016</i>	Converted Nishiken Co., Ltd. into a subsidiary (Fukuoka)
<i>September 2020</i>	Converted SOOKI HOLDINGS Co., Ltd. into a subsidiary (Osaka)
<i>October 2020</i>	Converted Porter Plant Group into a subsidiary (Australia)
<i>April 2022</i>	Transitioned to Tokyo Stock Exchange Prime Market



Reference: Branch Network/Alliance Group

Kanamoto Group has 561 bases

Kanamoto itself has 219 branches, and is developing operations in seven foreign countries

Breakdown (As of April 30, 2025)

219 Branches: Kanamoto

342 Branches: Alliance companies



カナモトアライアンスグループ Kanamoto Alliance Group

kanamoto	株式会社カナモト Kanamoto Co., Ltd.
ASSIST	株式会社アシスト Assist Co., Ltd.
KANATECH	株式会社カナテック Kanatech Co., Ltd.
KANKI	株式会社カンキ Kanki Co., Ltd.
kcf	株式会社 KGフローテクノ KG Flowtechno Co., Ltd.
CENTRAL	株式会社 セントラル CENTRAL Co., Ltd.
SOOKI	株式会社ソーキ ホールディングス SOOKI HOLDINGS Co., Ltd.
SOOKI	株式会社ソーキ SOOKI Co., Ltd.
東洋工業株式会社	東洋工業株式会社 Toyo Industry Co., Ltd.
NISHIKEN	株式会社ニシケン NISHIKEN CO., LTD.
UNITE	ユナイト株式会社 Unite Co., Ltd.
kanamoto australia	KANAMOTO AUSTRALIA HOLDINGS PTY LTD

MADICA	MADICA PTY LTD
PORTER PLANT	PORTER EXCAVATIONS PTY.LTD.
PORTER PLANT	PORTER GROUP NOMINEES PTY LTD
PORTER UTILITIES	PORTER UTILITIES HOLDINGS PTY LTD
PORTER UTILITIES	PORTER UTILITIES PTY LTD
卡納信拓 kanamoto	卡納信拓(中国)投资有限公司 KANAMOTO (CHINA) INVESTMENT CO., LTD.
CACH	CACH株式会社 CACH Inc.
ケアウェル安心	ケアウェル安心株式会社 Carewell Anshin Co., Ltd.
IKET 小松土木通商	株式会社小松土木通商 Komatsu Doboku Tsusho Co., Ltd.
SFI セフティー石川	セフティー石川株式会社 Safety Ishikawa Co., Ltd.
SOOKI SALES	株式会社ソーキ販売 SOOKI SALES Co., Ltd.
kcm	上海可基机械设备有限公司 SHANGHAI KG MACHINERY CO., LTD.

KR	KANAMOTO FECON RENTAL JSC
KANAMOTO & JP NELSON EQUIPMENT (M) SDN. BHD.	KANAMOTO & JP NELSON EQUIPMENT (M) SDN.BHD.
kanamoto INDONESIA	PT KANAMOTO INDONESIA
SIAM kanamoto co. ltd.	SIAM KANAMOTO CO., LTD.
SKA	SK ADMINISTRATION SERVICE (THAILAND) CO., LTD.
TOYU	東友エンジニアリング株式会社 TOYU ENGINEERING CO., LTD.
MEIGI	名岐エンジニアリング株式会社 MEIGI ENGINEERING CO., LTD.
KNK	KNK MACHINERY & EQUIPMENT CORPORATION
AGORAex	アゴラエクス株式会社 SKC Agora eX Corporation
SUGA	菅機械工業株式会社 SUGAKIKAI KOGYO CO., LTD.
町田機工株式会社	町田機工株式会社 Machida Kikou Co., Ltd.



Reference: Overseas Network

2014 SHANGHAI KG MACHINERY CO., LTD.

Non-consolidated subsidiary

2015 PT KANAMOTO INDONESIA

Non-consolidated subsidiary

KANAMOTO FECON RENTAL JSC

Non-consolidated subsidiary

SIAM KANAMOTO CO., LTD.

Non-consolidated subsidiary

KNK MACHINERY & EQUIPMENT CORPORATION

Associated company

2017 KANAMOTO (CHINA) INVESTMENT CO., LTD.

Consolidated subsidiary

2018 KANAMOTO & JP NELSON EQUIPMENT (M) SDN. BHD.

Non-consolidated subsidiary

2020 KANAMOTO AUSTRALIA HOLDINGS PTY LTD

Consolidated subsidiary

MADICA PTY LTD

Consolidated subsidiary

PORTER EXCAVATIONS PTY. LTD.

Consolidated subsidiary

PORTER GROUP NOMINEES PTY LTD

Consolidated subsidiary

PORTER UTILITIES HOLDINGS PTY LTD

Consolidated subsidiary

PORTER UTILITIES PTY LTD

Consolidated subsidiary



Reference: Products Provided in Main Business

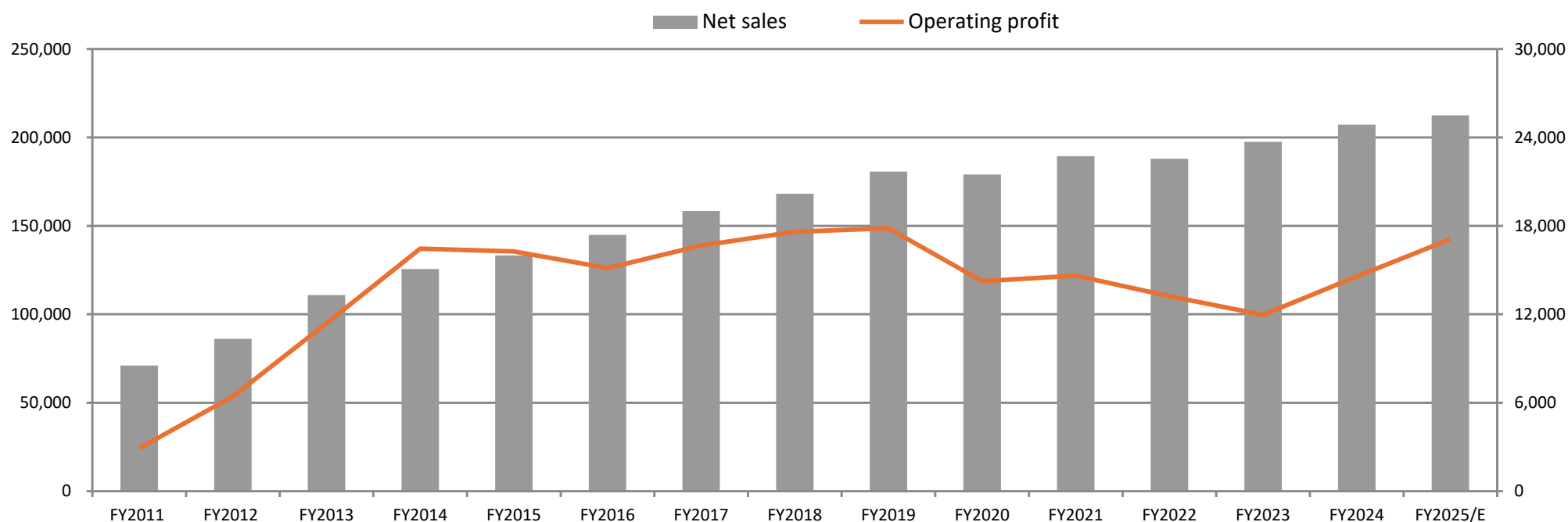
**Approximately 810,000 units of equipment (1,100 models),
with a value at introduction of more than 380 billion yen**



Reference: 15-year Management Index (Consolidated)

(Millions of yen)

	FY2011	FY2012	FY2013	FY2014	FY2015	FY2016	FY2017	FY2018	FY2019	FY2020	FY2021	FY2022	FY2023	FY2024	FY2025/E
Net sales	71,086	86,106	110,831	125,555	133,292	144,870	158,428	168,188	180,694	179,053	189,416	188,028	197,481	207,218	212,500
Operating profit	2,905	6,430	11,392	16,454	16,270	15,134	16,665	17,599	17,842	14,250	14,624	13,229	11,958	14,569	17,100
Ordinary profit	2,239	5,932	11,073	16,078	16,164	14,405	17,193	17,925	18,277	14,268	15,391	13,780	12,488	15,218	17,300
Profit attributable to owners of parent	1,165	3,575	5,809	9,299	9,557	8,098	10,744	11,857	11,430	8,466	8,907	8,345	6,721	9,013	10,500
Net assets	37,592	41,399	56,192	65,513	71,998	81,434	91,788	102,031	121,779	126,188	134,917	140,611	143,677	149,713	-
Total assets	115,120	137,343	169,250	188,082	202,578	220,540	227,155	241,374	268,182	301,533	303,754	305,320	316,440	322,853	-



Reference: Share Price (Jul. 2015 to Jun. 2025)

— 移6力月 — 移12力月 — 移24力月



出来高

— 出来高 (株)

