

To Our Shareholders



1-19, Odori Higashi 3-chome
Chuo-ku, Sapporo, Hokkaido
060-0041, Japan
kanamoto co., ltd.
Tetsuo Kanamoto, President

Notification and Invitation to the 55th Regular General Meeting of the Shareholders

On behalf of the company, I would like to express our sincere appreciation for your continuing support.

It is a pleasure to send you notification of the 55th Regular General Meeting of the Shareholders of Kanamoto Company, Ltd., which will be convened at the time and location indicated below.

If you are unable to attend the Meeting, please take a few moments to read the following reference documents for the General Meeting of the Shareholders, and exercise your voting rights by using either of the procedures indicated below.

[To exercise your shareholder voting rights in writing (by mail)]

Shareholders who wish to exercise their voting rights using the Form for Exercising Voting Rights are requested to use the enclosed form to cast an affirmative or negative vote regarding the resolutions presented for approval. Please sign your voting form and return it to us by 5:00 p.m. on Monday, January 27, 2020 (Japan time).

[To exercise your shareholder voting rights by Internet]

Shareholders who wish to exercise their voting rights using the Internet are requested to exercise their voting rights to cast an affirmative or negative vote regarding the resolutions presented for approval by 5:00 p.m. on Monday, January 27, 2020 (Japan time).

© Please refer to the Instructions When Exercising of Voting Rights Using the Internet, etc. provided below on Page 12 to 13.

1. Date and Time Tuesday, January 28, 2020, 10:00 a.m. (Reception desk will open from 9:00 a.m.)
2. Location 11-1 Nishi, Kita 1-jo, Chuo-ku, Sapporo, Hokkaido, Japan
Royton Sapporo, 3rd Floor "Royton Hall"

3. Purpose and Topics of the Meeting

Matters to be reported

1. Report of Business Operations and the Consolidated Financial Statements, and the Report on Results of the Audit by the Accounting Auditor and the Board of Corporate Auditors on the Consolidated Financial Statements, for the 55th Business Period (from November 1, 2018 to October 31, 2019)
2. Report of the Company Financial Statements for the 55th Business Period (from November 1, 2018 to October 31, 2019)

Resolutions to be presented for Shareholder Approval

- Resolution #1 Appointment of twelve (12) individuals to position of Director
Resolution #2 Appointment of one (1) individuals to position of Corporate Auditor

◎ Exercise of voting rights by proxy

When you will exercise your voting rights by proxy, one (1) other shareholder with voting rights can attend the General Meeting of the Shareholders as your representative. However, your proxy will be required to present documentation to verify he/she has the authority to vote on your behalf.

◎ When attending the General Meeting of the Shareholders on the scheduled date, please submit the enclosed Form for Exercising Voting Rights at the reception desk on the meeting date.

◎ As part of the documents to be provided to shareholders when issuing this notification to convene a Regular General Meeting of the Shareholders, information pertaining to matters that should be disclosed in the Notes to the Consolidated Financial Statements and Notes to the Company Financial Statements will be provided to shareholders in the form of documents available on Kanamoto's Internet website [<https://www.kanamoto.ne.jp>] based on laws and regulations and Article 16 of Kanamoto's Articles of Incorporation.

In addition to the matters described in the enclosed 55th Business Period Report of Business Operations, the matters that should be disclosed as Notes to the Consolidated Financial Statements and Notes to the Company Financial Statements are included as well in the Consolidated Financial Statements and Company Financial Statements that were audited when the Board of Corporate Auditors prepared its Audit Report and the Accounting Auditor prepared its Audit Report, respectively.

In the event of revisions to the Reference Documents for the General Meeting of the Shareholders described below and the Report of Business Operations or Consolidated Financial Statements and the Company Financial Statements described in the 55th Business Period Report of Business Operations, the Company will publish the changes on its Internet website [<https://www.kanamoto.ne.jp>].

Reference Documents for the General Meeting of the Shareholders

Resolution #1 Appointment of twelve (12) individuals to position of Director

The term of office of twelve (12) Company Directors will terminate at the conclusion of the Regular General Meeting of the Shareholders. Therefore, the Company is requesting approval to appoint twelve (12) individuals to the position of Director.

Information on the candidates for Director is provided below.

Nominee number	Name	Gender	Position and duties at Kanamoto	Attribute of candidate		
1	Kanchu Kanamoto	Male	Chairman of the Board and Representative Director	Reappointment		
2	Tetsuo Kanamoto	Male	President and CEO, Corporate Officer, General Manager, Business Coordination Headquarters	Reappointment		
3	Hitoshi Narita	Male	Director, Corporate Officer, Division Manager, Management Planning Division	Reappointment		
4	Tatsuo Kanamoto	Male	Director, Corporate Officer Division Manager, Construction Equipment Rental Division serving concurrently as Regional Manager, Construction Equipment Rental Division Hokkaido Region and Manager in charge of Steel Sales Division	Reappointment		
5	Masakazu Hirata	Male	Director, Corporate Officer Deputy Division Manager, Construction Equipment Rental Division serving concurrently as Division Manager, Used Equipment Sales Division	Reappointment		
6	Hiroyuki Isono	Male	Director, Corporate Officer, Division Manager, Accounting Division serving concurrently as Manager, Bill Collection Center	Reappointment		
7	Yuichi Asano	Male	Director, Corporate Officer, Division Manager, Credit Management Division	Reappointment		
8	Kazunori Hashiguchi	Male	Director, Corporate Officer, Division Manager, Human Resources Division serving concurrently as General Manager, Market Development Office	Reappointment		
9	Susumu Naito	Male	Outside Director	Reappointment	Outside	Independent
10	Eiji Arita	Male	—	Newappointment	Outside	Independent
11	Motoki Yonekawa	Male	Outside Director	Reappointment	Outside	Independent
12	Ayako Tabata	Female	—	Newappointment	Outside	Independent

Nominee number	Name (Date of birth)	Employment history and position and duties at Kanamoto (Main concurrent positions at other entities)		Number of shares of Kanamoto stock owned
1	Kanchu Kanamoto (November 29, 1946) [Reappointment]	April 1973 November 1981 January 1990 April 1996 June 1998 January 2001 November 2016	Joined Kanamoto Co., Ltd. Promoted to Director Promoted to Executive Director Promoted to Executive Vice President Promoted to President and CEO Promoted to Corporate Officer Promoted to Chairman of the Board and Representative Director (Present position) (Main concurrent positions at other entities) Chairman of the Board, Kanamoto (China) Investment Co., Ltd.	488,600 shares
		[The reason that the Company has proposed Kanchu Kanamoto as a candidate for Director] He has extensive experience and expertise regarding the business activities of the Company through executing the duties of Chairman of the Board and Representative Director of the Company. At the conclusion of this Regular General Meeting of the Shareholders, his tenure as a director of the Company will have been 38 years, during which he has been engaged in corporate management as a director of the Company and fulfilled his duties appropriately. Based on the above facts, the Company has judged him to be suitable as a director of the Company and has continued to appoint him as a candidate for director.		
2	Tetsuo Kanamoto (May 21, 1960) [Reappointment]	January 1983 September 2000 April 2001 November 2002 January 2004 June 2005 April 2012 November 2014 November 2016	Joined Kanamoto Co., Ltd. Regional Manager, Construction Equipment Rental Division Kanto Region Promoted to Corporate Officer Division Manager, Construction Equipment Rental Division Promoted to Director General Manager, Business Coordination Headquarters (Present position) Promoted to Senior Corporate Officer Promoted to Senior Vice President and Corporate Officer Promoted to President and CEO and Corporate Officer (Present position) (Main concurrent positions at other entities) President and Representative Director, Toyo Industry Co., Ltd. Chairman of the Board and Representative Director, Unite Co., Ltd. Chairman of the Board and Representative Director, KG Flowtechno Co., Ltd. Chairman of the Board, KANAMOTO (HK) CO., LTD. Representative Director, Kanamoto & JP Nelson Equipment (S) PTE. Ltd.	12,487 shares
		[The reason that the Company has proposed Tetsuo Kanamoto as a candidate for Director] He has extensive experience and expertise regarding the business activities of the Company through executing the duties of President and CEO, and as well as the duties of the division manager of a Business Division. At the conclusion of this Regular General Meeting of the Shareholders, his tenure as a director of the Company will have been 16 years, during which he has been engaged in corporate management as a director of the Company and fulfilled his duties appropriately. Based on the above facts, the Company has judged him to be suitable as a director of the Company and has continued to appoint him as a candidate for director.		
3	Hitoshi Narita (July 10, 1957) [Reappointment]	November 1981 January 2000 January 2001 January 2004	Joined Kanamoto Co., Ltd. Division Manager, Business Planning Division (now Management Planning Division) (Present position) Promoted to Corporate Officer (Present position) Promoted to Director (Present position) (Main concurrent positions at other entities) President and Representative Director, Kanatech Co., Ltd.	7,000 shares
		[The reason that the Company has proposed Hitoshi Narita as a candidate for Director] He has extensive experience and expertise regarding the business activities of the Company through executing the duties of the division manager of the Management Planning Division. At the conclusion of this Regular General Meeting of the Shareholders, his tenure as a director of the Company will have been 16 years, during which he has been engaged in corporate management as a director of the Company and fulfilled his duties appropriately. Based on the above facts, the Company has judged him to be suitable as a director of the Company and has continued to appoint him as a candidate for director.		

Nominee number	Name (Date of birth)	Employment history and position and duties at Kanamoto (Main concurrent positions at other entities)		Number of shares of Kanamoto stock owned
4	Tatsuo Kanamoto (February 2, 1962) [Reappointment]	April 1994 April 2001 January 2003 April 2003 April 2005 January 2007 February 2012 February 2014 February 2016 April 2016 November 2016	Joined Kanamoto Co., Ltd. Regional Manager, Construction Equipment Rental Division Kinki-Chubu Region Promoted to Corporate Officer (Present position) Regional Manager, Construction Equipment Rental Division Tohoku Region Regional Manager, Construction Equipment Rental Division Hokkaido Region (Present position) Promoted to Director (Present position) Promoted to Deputy Division Manager, Construction Equipment Rental Division General Manager, Steel Sales Division Manager in charge of Steel Sales Division (Present position) Regional Manager, Construction Equipment Rental Division Kanto & Koshinetsu Region Division Manager, Construction Equipment Rental Division (Present position)	90,000 shares
		[The reason that the Company has proposed Tatsuo Kanamoto as a candidate for Director] He has extensive experience and expertise regarding the business activities of the Company through executing the duties of the division manager of the Construction Equipment Rental Division and the general manager of the Steel Sales Division. At the conclusion of this Regular General Meeting of the Shareholders, his tenure as a director of the Company will have been 13 years, during which he has been engaged in corporate management as a director of the Company and fulfilled his duties appropriately. Based on the above facts, the Company has judged him to be suitable as a director of the Company and has continued to appoint him as a candidate for director.		
5	Masakazu Hirata (March 20, 1950) [Reappointment]	January 1975 April 1997 January 2001 July 2001 January 2006	Joined Kanamoto Co., Ltd. Deputy Division Manager, Construction Equipment Rental Division Hokkaido Region, serving concurrently as Regional Coordination Manager, Repair and Maintenance Hokkaido Region Promoted to Corporate Officer Deputy Division Manager, Construction Equipment Rental Division, serving concurrently as Division Manager, Used Equipment Sales Division (Present position) General Manager, Quality Assurance Office Promoted to Director (Present position)	22,000 shares
		[The reason that the Company has proposed Masakazu Hirata as a candidate for Director] He has extensive experience and expertise regarding the business activities of the Company through executing the duties of the division manager of the Used Equipment Sales Division and the Repair and Maintenance divisions. At the conclusion of this Regular General Meeting of the Shareholders, his tenure as a director of the Company will have been 14 years, during which he has been engaged in corporate management as a director of the Company and fulfilled his duties appropriately. Based on the above facts, the Company has judged him to be suitable as a director of the Company and has continued to appoint him as a candidate for director.		
6	Hiroyuki Isono (August 31, 1951) [Reappointment]	December 2005 May 2006 November 2006 January 2007 November 2016 January 2019	Joined Kanamoto Co., Ltd. Division Manager, Administration Division Promoted to Corporate Officer (Present position) General Manager, Office of the President Promoted to Director (Present position) General Manager, Secretary Office Division Manager, Accounting Division serving concurrently as Manager, Bill Collection Center (Present position)	25,700 shares
		[The reason that the Company has proposed Hiroyuki Isono as a candidate for Director] He has extensive experience and expertise regarding the business activities of the Company through executing the duties of the division manager of the Accounting Division. At the conclusion of this Regular General Meeting of the Shareholders, his tenure as a director of the Company will have been 13 years, during which he has been engaged in corporate management as a director of the Company and fulfilled his duties appropriately. Based on the above facts, the Company has judged him to be suitable as a director of the Company and has continued to appoint him as a candidate for director.		

Nominee number	Name (Date of birth)	Employment history and position and duties at Kanamoto (Main concurrent positions at other entities)		Number of shares of Kanamoto stock owned
7	Yuichi Asano (February 22, 1955) [Reappointment]	September 2000 April 2003	Joined Kanamoto Co., Ltd. Promoted to Corporate Officer (Present position) Division Manager, Credit Management Division (Present position) serving concurrently as General Manager, Auditing Office and General Manager, Legal Office	3,000 shares
		January 2009	Promoted to Director (Present position)	
[The reason that the Company has proposed Yuichi Asano as a candidate for Director] He has extensive experience and expertise regarding the business activities of the Company through executing the duties of the division manager of the Credit Management Division. At the conclusion of this Regular General Meeting of the Shareholders, his tenure as a director of the Company will have been 11 years, during which he has been engaged in corporate management as a director of the Company and fulfilled his duties appropriately. Based on the above facts, the Company has judged him to be suitable as a director of the Company and has continued to appoint him as a candidate for director.				
8	Kazunori Hashiguchi (March 28, 1960) [Reappointment]	January 2012	Joined Kanamoto Co., Ltd. and appointed Corporate Officer (Present position) Assistant to General Manager, Business Coordination Headquarters	900 shares
		April 2012	Promoted to Director (Present position) Division Manager, Information Products Division Division Manager, Market Development Division (now General Manager, Market Development Office) (Present position)	
		November 2013	Manager in charge of Construction Equipment Rental Division Event Marketing Division serving concurrently as Manager in charge of New Products Office	
		February 2016	Manager in charge of Information Products Division	
		November 2018	Division Manager, Human Resources Division (Present position)	
[The reason that the Company has proposed Kazunori Hashiguchi as a candidate for Director] He has extensive experience and expertise regarding the business activities of the Company through executing the duties of the assistant general manager of a Business Division and the division manager of the Information Products Division and the Market Development Division. At the conclusion of this Regular General Meeting of the Shareholders, his tenure as a director of the Company will have been 8 years, during which he has been engaged in corporate management as a director of the Company and fulfilled his duties appropriately. Based on the above facts, the Company has judged him to be suitable as a director of the Company and has continued to appoint him as a candidate for director.				

Nominee number	Name (Date of birth)	Employment history and position and duties at Kanamoto (Main concurrent positions at other entities)		Number of shares of Kanamoto stock owned
9	Susumu Naito (July 4, 1967) [Reappointment] [Candidate for Outside Director] [Independent Officer]	April 1990	Joined ORIX Corporation	—
		November 2011	General Manager, Electric Power Business Department, ORIX Corporation	
		May 2012	General Manager, Electric Power Business Department, ORIX Corporation Promoted to President, ORIX Electric Power Corporation	
		March 2013	General Manager, Sales Department I, ORIX Corporation	
		January 2016	Trustee, Deputy Head, Tokyo Sales Headquarters, General Manager, Sales Department I, ORIX Corporation	
		January 2017	Trustee, Deputy Head, Eastern Japan Sales Headquarters, ORIX Corporation (Present position) President and Representative Director, ORIX Food Supply Corporation Outside Director, Kanamoto Co., Ltd. (Present position)	
		June 2018	Director, Hyakugo Leasing Company Limited	
		January 2019	Senior Managing Executive Officer, General Manager of Lease Sales Division, Manager in charge of Fleet Management Department, Risk Consulting Department and Purchasing Department, and Supervising Manager of Truck Rental Division, ORIX Auto Corporation (Present position)	
<p>[The reason that the Company has proposed Susumu Naito as a candidate for Outside Director] Since he has successively held responsible positions in ORIX Corporation, and furthermore, has gained experience of management of its subsidiary, he can use his extensive experience and knowledge cultivated to contribute to the management of the Company and provide appropriate advice from a broad viewpoint concerning the Company's business activities.</p> <p>[Matters concerning independency] He has fulfilled the requirements of the "criteria for judging the independence of outside directors," set forth by the Company, and the Company has notified the Tokyo Stock Exchange and Sapporo Securities Exchange, the exchanges on which Kanamoto's shares are listed, of the position of Susumu Naito as an "independent officer" as provided by the rules etc. of both exchanges. The amount of transactions between the Company and the ORIX Group where he works is not more than 0.1% of the ORIX Group's and the Company's respective consolidated sales in the last fiscal year. Therefore, this has no impact on his independence.</p>				

Nominee number	Name (Date of birth)	Employment history and position and duties at Kanamoto (Main concurrent positions at other entities)		Number of shares of Kanamoto stock owned
10	Eiji Arita (April 17, 1966) [New appointment] [Candidate for Outside Director] [Independent Officer]	April 1989	Joined ORIX Corporation	—
		March 2005	Branch Manager, Kofu Branch Office, ORIX Corporation	
		March 2009	Branch Manager, Saitama Branch Office, ORIX Corporation	
		June 2009	Director of Japan Medicare Support Co., Ltd. (now UNIMAT Retirement Community Co., Ltd.)	
		March 2013	Block Manager, Integrated Central Block No. 2, ORIX Corporation	
		March 2015	Block Manager, Central Block, ORIX Corporation	
		January 2017	Administrative Officer, Deputy General Manager, Eastern Japan Sales Division, ORIX Corporation	
		January 2019	Executive Officer, Deputy General Manager, Corporate Sales Division, ORIX Corporation, Regional Sales Representative	
		April 2019	Director, Kyuko-Lease Inc. (Present position)	
		June 2019	Director, Torigin Lease Inc. (Present position)	
		January 2020	Executive Officer, Deputy General Manager, Corporate Sales Division (General Manager of Domestic Sales Division), ORIX Corporation (Present position)	
	<p>[The reason that the Company has proposed Eiji Arita as a candidate for Outside Director] Since he has successively held responsible positions in ORIX Corporation, he can use his extensive experience and knowledge cultivated to contribute to the management of the Company and provide appropriate advice from a broad viewpoint concerning the Company's business activities.</p> <p>[Matters concerning independency] He has fulfilled the requirements of the "criteria for judging the independence of outside directors," set forth by the Company, and the Company intends to notify the Tokyo Stock Exchange and Sapporo Securities Exchange, the exchanges on which Kanamoto's shares are listed, of the position of Eiji Arita as an "independent officer" as provided by the rules etc. of both exchanges. The amount of transactions between the Company and the ORIX Group where he works is not more than 0.1% of the ORIX Group's and the Company's respective consolidated sales in the last fiscal year. Therefore, this has no impact on his independence.</p>			
11	Motoki Yonekawa December 22, 1946 [Reappointment] [Candidate for Outside Director] [Independent Officer]	May 1985	Vice President, Sapporo Hokuyu Hospital	—
		April 1996	President, Sapporo Hokuyu Hospital of Medical Corporation Hokuyukai	
		April 2007	Chairperson, Specified Medical Corporation Hokuyukai	
		September 2011	Chairperson, Social Medical Corporation Hokuyukai (Present position)	
		January 2016	Outside Director, Kanamoto Co., Ltd. (Present position)	
	<p>[The reason that the Company has proposed Motoki Yonekawa as a candidate for Outside Director] Although he has not participated in corporate management, he can use his experience and knowledge as an executive at a medical institute, which is in an industry different to that in which the Company operates, to contribute to the management of the Company and provide appropriate advice from a broad viewpoint concerning the Company's business activities.</p> <p>[Matters concerning independency] He has fulfilled the requirements of the "criteria for judging the independence of outside directors," set forth by the Company, and the Company has notified the Tokyo Stock Exchange and Sapporo Securities Exchange, the exchanges on which Kanamoto's shares are listed, of the position of Motoki Yonekawa as an "independent officer" as provided by the rules etc. of both exchanges. He currently serves as Chairperson of the Social Medical Corporation Hokuyukai, but there are no transactions between the Corporation and the Company. Therefore, this has no impact on his independence.</p>			

Nominee number	Name (Date of birth)	Employment history and position and duties at Kanamoto (Main concurrent positions at other entities)		Number of shares of Kanamoto stock owned
12	Ayako Tabata December 3, 1974 [New appointment] [Candidate for Outside Director] [Independent Officer]	April 2000	Registered with the Sapporo Bar Association (joined Motohiro Asano Law Office)	—
		October 2002	Director, Lavender Law Office (Present position)	
		May 2009	Director, The Medical Malpractice Information Center (Present position)	
		May 2019	Deputy Representative, Sapporo Medical Malpractice Study Group (Present position)	
	<p>[The reason that the Company has proposed Ayako Tabata as a candidate for Outside Director] Although she has not participated in corporate management, she can use her extensive experience and knowledge developed as an attorney-at-law to contribute to the management of the Company and provide appropriate advice from a broad viewpoint concerning the Company's business activities.</p> <p>[Matters concerning independency] She has fulfilled the requirements of the "criteria for judging the independence of outside directors," set forth by the Company, and the Company intends to notify the Tokyo Stock Exchange and Sapporo Securities Exchange, the exchanges on which Kanamoto's shares are listed, of the position of Ayako Tabata as an "independent officer" as provided by the rules etc. of both exchanges. She currently serves as Director of Lavender Law Office, but there are no consultancy agreements or transactions between said firm and the Company. Therefore, this has no impact on her independence.</p>			

- (Notes) 1. There are no special interests between the candidates for Director and the Company.
2. Susumu Naito, Eiji Arita, Motoki Yonekawa and Ayako Tabata are candidates for Outside Director.
3. The terms of office of Motoki Yonekawa and Susumu Naito as Outside Director of the Company will have been four years and three years respectively at the conclusion of the Regular General Meeting of the Shareholders.
4. To enable its outside director to sufficiently demonstrate the role expected of them, the Company has set forth a provision in its Articles of Incorporation that enables the Company to enter into a contract (Contract of Limitation of Liability) with each Outside Director to the effect that, when circumstances correspond to the requirements provided in laws and regulations concerning liability for damages under Article 423 paragraph (1) of the Companies Act, said liability for damages shall be limited to the total maximum liability for damages provided in laws and regulations, and at the present time the Company has entered into a Contract for Limitation of Liability with each Outside Director. The Company plans to continue these contracts if the reappointment of Susumu Naito, and Motoki Yonekawa is approved, and plans to enter into identical contracts for limitation of liability if the appointment of Eiji Arita and Ayako Tabata is approved.
5. Ayako Tabata's name on the family registry is Ayako Kanno.
6. The details of "criteria for judging the independence of outside directors" set forth by the Company are stated on Page 10.

[Criteria for Judging the Independence of Outside Directors]

The Company has established the following Criteria for Judging the Independence of Outside Directors:

- (1) A person who is not a director involved in executing business operations, an executive officer, corporate officer, manager, auditor, or other employee of the Company or a consolidated subsidiary, or has not been executing business at the Company or a consolidated subsidiary within the previous ten years;
- (2) A person who is not a business partner who has received payments from the Company or a consolidated subsidiary or made payments to the Company or a consolidated subsidiary within the most recent three fiscal years equivalent to more than 2% of either of the party's consolidated sales, or a person who is not currently executing business at that company or has done so within the past three years;
- (3) A person who is not a specialist, such as a consultant, accounting professional or legal profession (or if the specialist is an institution, a person belonging to said institution) who received monetary or other compensation, other than director compensation, equivalent to 10 million yen or more per year on average from the Company within the last three fiscal years, or has received payments from the Company or any of its consolidated subsidiaries equivalent to 2% or more of the office's total sales;
- (4) A person who is not a spouse or relative within the second degree of kinship of, a director, an executive officer or corporate officer of the Company, or a consolidated subsidiary, or a person deemed to be insufficiently independent based on the conditions stipulated in (2) or (3) above;
- (5) A person who is not a major shareholder of the Company holding 10% or more of the current total voting rights or a person executing the business of a major shareholder;
- (6) A person who is not a director, corporate auditor, accounting advisor, executive officer, or corporate officer of a company that accepts directors or auditors from the Company or a consolidated subsidiary, its parent company, or subsidiary; or
- (7) A certified public accountant (or certified tax accountant) or staff, partner, or employee of the auditing corporation (or certified tax accounting firm) serving as the Company's or a consolidated subsidiary's accounting auditor or accounting advisor, or a person who has been in charge of auditing operations for the Company or a consolidated subsidiary within the past three years.

Resolution #2 Appointment of one (1) individuals to position of Corporate Auditor
Among the five (5) currently serving Corporate Auditors, the term of office for Akio Hashimoto, will terminate at the conclusion of the Regular General Meeting of the Shareholders. The Company is requesting approval to appoint one (1) individuals to the position of Corporate Auditor. The Company has obtained the consent of the Board of Corporate Auditors for this proposal. Information on the candidate for Corporate Auditor is provided below.

Name	Gender	Position at Kanamoto	Attribute of candidate		
Yasushi Ishiwaka	Male	—	New appointment	Outside	Independent

Name (Date of birth)	Employment history and position at Kanamoto (Main concurrent positions at other entities)		Number of shares of Kanamoto stock owned
Yasushi Ishiwaka (January 10, 1959) [New appointment] [Candidate for Corporate Auditor] [Independent Officer]	July 1984 March 1986 June 2013 July 2013 July 2013 July 2017 June 2018 July 2018 July 2018 December 2019	Joined Eiko Accounting Office (now Ernst & Young ShinNihon LLC) Registered as a Certified Public Accountant Chairman and President, Hokkaido Branch, The Japanese Institute of Certified Public Accountants Executive Director, The Japanese Institute of Certified Public Accountants (Headquarters) Auditor, The Japanese Institute of Certified Public Accountants (Headquarters) Outside Auditor, Hokkaido Association of Real Estate Appraisers (Present position) Retired from Ernst & Young ShinNihon LLC Director, Yasushi Ishiwaka Certified Public Accountant Office (Present position) Manager, Nippon High Strength Concrete Co., Ltd. Executive Officer, General Manager of Accounting Department, Nippon High Strength Concrete Co., Ltd. (Present position)	—
<p>[The reason that the Company has proposed Yasushi Ishiwaka as candidate for Outside Corporate Auditor] Although he has not participated in corporate management, he has considerable knowledge of finance and accounting as a certified public accountant which he can use to contribute to the auditing system of the Company and provide appropriate advice from a broad viewpoint concerning the Company's business activities.</p> <p>[Matters concerning independency] He has fulfilled the requirements of "independent officer" provided by the rules etc. of the Tokyo Stock Exchange and Sapporo Securities Exchange, the exchanges on which Kanamoto's shares are listed. The Company plans to notify him as an "independent officer." He currently serves as Director of Yasushi Ishiwaka Certified Public Accountant Office, but there are no consultancy agreements or transactions between said firm and the Company. He has worked at Ernst & Young ShinNihon LLC, but at least a year has passed since he retired in June 2018. Also, the amount of transactions between the Company and the Nippon High Strength Concrete Co., Ltd. where he works is not more than 0.5% of the Nippon High Strength Concrete Co., Ltd.'s sales and the Company's consolidated sales in the last fiscal year. Therefore, this has no impact on his independence.</p>			

- (Notes) 1. There is no special interest between any of the candidates for Corporate Auditor and the Company.
2. Yasushi Ishiwaka is candidate for Outside Corporate Auditor.
3. To enable its Outside Corporate Auditors to sufficiently demonstrate the role expected of them, the Company has set forth a provision in its Articles of Incorporation that enables the Company to enter into a contract (Contract of Limitation of Liability) with each Outside Corporate Auditor to the effect that, when circumstances correspond to the requirements provided in laws and regulations concerning liability for damages under Article 423 paragraph (1) of the Companies Act, said liability for damages shall be limited to the total maximum liability for damages provided in laws and regulations, and at the present time the Company has entered into a Contract for Limitation of Liability with each Outside Corporate Auditor. The Company plans to enter into a limited liability agreement if the appointment of Yasushi Ishiwaka is approved.

Guidance on Methods for Exercise of Voting Rights

The right to vote at the general meeting of shareholders is an important right enabling all shareholders to participate in the Company's management. Please refer to the information below and exercise your voting right using one of the three methods below.



Attending the General Meeting of the Shareholders

Please submit the Form for Exercising Voting Rights at the reception desk (it does not need to be sealed).

Date and time of the Meeting: Tuesday, January 28, 2020, 10:00 a.m.



Mailing the Form for Exercising Voting Rights

Please mail the Form for Exercising Voting Rights after indicating your approval or disapproval of each resolution on the form.

Deadline: To be returned by Monday, January 27, 2020, 5:00 p.m.

Guidance on filling in the Form for Exercising Voting Rights

Please indicate your approval or disapproval of each resolution here.

[Resolution]

If you approve all candidates, put a circle in "approval" box.

If you disapprove all candidates, put a circle in "disapproval" box.

If you disapprove of some candidates, put a circle in "approval" box, and write the candidates' number of whom you disapprove in the parenthesis.

The login ID and temporary password needed to exercise voting rights via the Internet are noted here.

* If attending the meeting on the scheduled date, exercising the voting right via mail or the Internet, etc. is unnecessary.



Exercise of voting rights using the Internet, etc.

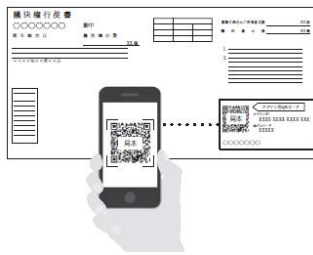
Please access the voting rights exercise site (<https://evote.tr.mufg.jp/>), and input your votes separately to approve or reject each proposal.

Deadline: Monday, January 27, 2020, 5:00 p.m.

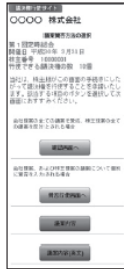
Please refer to the following pages for details.

Scanning the QR Code

You can log in the voting rights exercise site by scanning the QR Code without entering the login ID and temporary password recorded on the Form for Exercising Voting Rights.



1. Scan the QR Code provided on the Form for Exercising Voting Rights.
Note: "QR Code" is a registered trademark of DENSO WAVE INCORPORATED.



2. Follow the instructions on the screen to input your approval or disapproval to each proposal.

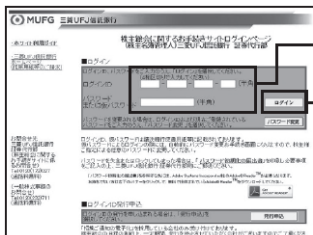
You can use the QR Code only one time to log in.

To change your votes or exercise your voting rights without using the QR Code, refer to "Entering a login ID and temporary password."

Entering a login ID and temporary password

Voting rights exercise site: <https://evote.tr.mufg.jp/> (Japanese only)

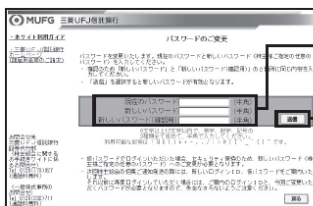
1. Access the voting rights exercise site.



2. Enter your login ID and temporary password recorded on the Form for Exercising Voting Rights and click the login button.

Enter your login ID and temporary password.

Click the login button.



3. Register your new password.

Enter your new password.

Click the send button.

4. Follow the instructions on the screen to input your approval or disapproval to each proposal.

Note: The operation screens shown are examples.

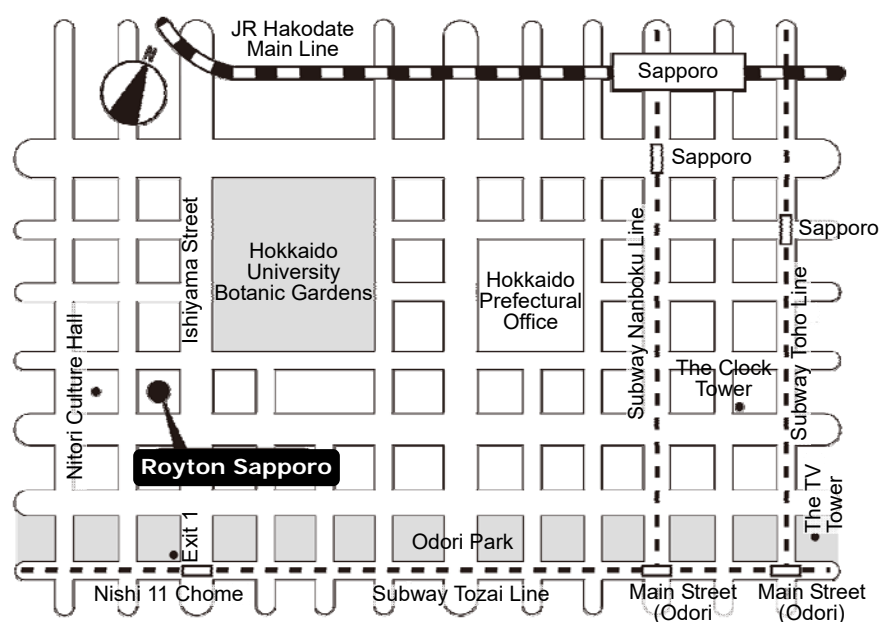
Please make inquiries to the help desk below with any questions.

< Inquiries concerning system environment, etc. >

Mitsubishi UFJ Trust and Banking Corporation Transfer Agent Div. (Help Desk)
Telephone 0120-173-027 (Hours: 9:00-21:00, toll-free service in Japan only)

To institutional investors

The Company participates in electronic proxy voting platform for institutional investors operated by ICJ Inc.



Location: 11-1 Nishi, Kita 1-jo, Chuo-ku, Sapporo, Hokkaido, Japan
 Royton Sapporo, 3rd Floor "Royton Hall"
 Telephone (011) 271-2711 (Front Desk)

<Nearest stations>

Subway Tozai Line West 11-chome Station Turn left after emerging from Exit 1 at street level; the hotel is about 3 minutes on foot

JR Hokkaido Sapporo Station about 6 minutes by taxi

<Your cooperation is requested>

We ask that attendees please use public transportation facilities because parking will not be provided at the hotel. Your cooperation is appreciated.



1-19, Odori Higashi 3-chome, Chuo-ku, Sapporo, Hokkaido 060-0041, Japan